City of Kenora Overall Staffing Complement Analysis 2003 - 2007

	2003	2004	2005	2006	2007
Full Time Staff					
General Government	37	36	32	31	29
Protection	60	60	59	61	61
Operations	75	77	78	74	72
Social & Family	14	13	12	11	11
Recreation & Cultural	28	29	29	28	27
KMTS	29	29	31	32	32
Combined City Full Time Complement	243	244	241	237	232
% Change from Previous Year		0.4%	-1.2%	-1.7%	-2.1%
% Change from Initial Year		0.4%	-0.8%	-2.5%	-4.5%
Part Time / Seasonal / Volunteers / Contracts					
Part Time / Seasonal / Volunteers / Contracts General Government					
	- 65	- 63	- 76	- 58	- 64
General Government Protection	- 65 5	- 63 4	- 76 5	- 58 4	- 64 5
General Government					
General Government Protection Operations	5	4	5	4	5
General Government Protection Operations Social & Family	5 4	4 4	5 7	4 12	5 12
General Government Protection Operations Social & Family Recreation & Cultural KMTS	5 4 26 1	4 4 32 1	5 7 40 -	4 12 41 1	5 12 45 3
General Government Protection Operations Social & Family Recreation & Cultural	5 4 26	4 4 32	5 7 40	4 12 41	5 12 45
General Government Protection Operations Social & Family Recreation & Cultural KMTS	5 4 26 1	4 4 32 1	5 7 40 -	4 12 41 1	5 12 45 3

City of Kenora Staffing Complement Analysis General Government 2003 - 2007

	2003	2004	2005	2006	2007
CAO / HR / Clerks					
Non-Union	5	5	5	5	4
Finance & Administration					
Non-Union	14	14	12	11	11
Union					
CUPE	18	17	15	15	14
	32	31	27	26	25
Combined General Government Complement	37	36	32	31	29
% Change from Previous Year		-2.7%	-11.1%	-3.1%	-6.5%
% Change from Initial Year		-2.7%	-13.5%	-16.2%	-21.6%

City of Kenora Staffing Complement Analysis Protection 2003 - 2007

	2003	2004	2005	2006	2007
Fire					
Non-Union	2	2	1	1	1
Union	Z	2	1	1	1
KPFFA	12	12	12	12	12
Volunteers	54	52	65	45	45
Volunteers	68	66	78	58	58
Police					
Non-Union	2	2	2	2	2
Union	2	2	2	2	2
KPA					
Full Time	44	44	44	46	46
Part Time	11	11	11	13	19
	57	57	57	61	67
Combined Protection Complement	125	123	135	119	125
% Change from Previous Year		-1.6%	9.8%	-11.9%	5.0%
% Change from Initial Year		-1.6%	8.0%	-4.8%	0.0%

City of Kenora Staffing Complement Analysis Operations 2003 - 2007

-	2003	2004	2005	2006	2007
Operations					
Non-Union	13	13	14	14	13
Union	10	10			10
CUPE					
Full Time	54	54	54	52	51
Part Time	1	1	2	1	2
Seasonal	1	1	1		
IBEW	4	4	4	4	4
Contract	1	1	1	1	1
	74	74	76	72	71
Cemetery					
Non-Union		1	1	1	1
Union					
CUPE					
Full Time	4	5	5	3	3
Seasonal	2	1	1	2	2
	6	7	7	6	6
Combined Operations Complement	80	81	83	78	77
% Change from Previous Year		1.3%	2.5%	-6.0%	-1.3%
% Change from Initial Year		1.3%	3.8%	-2.5%	-3.8%

City of Kenora Staffing Complement Analysis Social & Family

2003 - 2007

	2003	2004	2005	2006	2007
Ontario Works					
Non-Union	1	1	1	1	1
Union					
CUPE	8	8	7	7	7
Contract				1	1
	9	9	8	9	9
Day Care					
Union	1				
CUPE					
Full Time	4	4	4	3	3
Part Time	4	4	7	11	11
	9	8	11	14	14
Combined Social & Family Complement	18	17	19	23	23
% Change from Previous Year		-5.6%	11.8%	21.1%	0.0%
% Change from Initial Year		-5.6%	5.6%	27.8%	27.8%

City of Kenora Staffing Complement Analysis Recreation & Cultural 2003 - 2007

	2003	2004	2005	2006	2007
Recreation Centre					
Non-Union	2	2	2	2	1
Union	2	2	2	2	1
CUPE					
Full Time	16	18	18	17	17
Part Time	2	1	4	9	9
Students (Year Round)	12	12	21	27	27
Contract	6	11	6	2	2
	38	44	51	57	56
Museum					
Non-Union	3	3	3	3	3
Library					
Non-Union	2	2	2	2	2
Union					
CUPE	_				
Full Time	5	4	4	4	4
Part Time	1	3	4	3	2 5
Students (Year Round)	5 13	5 14	5 15	9	13
	13	14	15	9	13
Combined Recreation & Cultural Complement	54	61	69	69	72
o de la complement	ν.		<u> </u>	<u> </u>	
% Change from Previous Year		13.0%	13.1%	0.0%	4.3%
% Change from Initial Year		13.0%	27.8%	27.8%	33.3%

City of Kenora **Staffing Complement Analysis** KMTS

2003 - 2007

	2003	2004	2005	2006	2007
KMTS					
Non-Union	10	10	11	12	12
Union					
IBEW	19	19	20	20	20
Contract	1	1		1	3
Combined KMTS Complement	30	30	31	33	35
% Change from Previous Year		0.0%	3.3%	6.5%	6.1%
% Change from Initial Year		0.0%	3.3%	10.0%	16.7%